

12th Annual Australian Microcap Investment Conference

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Business Transformation Complete (effective 17 August 2023)















- Pioneer and leader in innovating, marketing and selling hemp-derived and plant-based products.
- Operations across Australia and the United States delivering significant global reach.
- Well positioned in the global consumer wellness trend for natural and plant-based food and nutraceuticals.

- Manufacturer and distributor of premium hemp and plant-based health products with tier 1 Australian retail relationships.
- Operates in high-growth market verticals: plant-based food, pet supplements and sustainable Australian ingredients.
- R&D into proprietary hemp isolate and concentrate product.

- A global plant-based food, health and wellness company, Australian revenues to immediately increase by approximately 2x.
- Highly complementary product range and shared new product development capabilities.
- Immediate cost synergies with potential future revenue synergies.

















Aligned vision to build a leading global plant-based food, health & wellness company



Vision

To create a healthier everyday life through the power of plant-based products.



Quality & Efficacy



True Heritage



Natural & Sustainable

We enable our customers to live their best lives, taking comfort from knowing our products are healthier and more nutritious for their bodies and kinder and more considerate for the planet. We care that every customer should be delighted when they do business with us.

House of Brands

We help our customers feel better

Positioning: delicious, nutritious and convenient health products that improve & enrich our customers' lives. **Consumers:** have a lifestyle focused on living well and prioritise health & wellness. **Retail Channels:** grocery, independents, health, pharmacy, pet retailers, online.

Hemp Foods

LTM revenue: ~A\$4.1m

Channel - health / grocery / pharmacy / online

Functional nutrition products & TGA approved supplements

Functional meal replacement & beverages (coming soon)

Total market size - VDS A\$3.1b¹ Sports A\$1.4b¹ Hemp A\$15m² **5vr revenue target: A\$20m**



LTM revenue: ~A\$1.0m

Channel - grocery

Healthy baking mixes

Total market size - A\$0.6b³

5yr revenue target: A\$15m



LTM revenue: ~A\$0.2m

Channel - online & pet retail

Wholefood meal supplements / dogs

Nutraceuticals for dogs (coming soon)

Total market size - A\$4b4

5yr revenue target: A\$10m



LTM revenue: ~A\$3.1m

Channel - online

CBD and vitamins

Total market size - US\$16b by 2026⁵

5yr revenue target: US\$15m

AUSTRALIA

USA

5

Highly Complementary Product Range

Products delivered across four verticals

Human Nutrition









Human Wellness





Pet Wellness





Superfood Ingredients





Leveraging a Diversified Distribution Network

Immediately broadens the distribution network

Retail:

- ✓ Strengthened complementary distribution for both EXL and TSN:
 - Combined Australian distribution in over 4,000 stores:
 - Hemp Foods Australia products stocked in ~3,500 stores
 - TSN products stocked in ~500 incremental stores
 - Ability to broaden and increase existing relationships with partners and distributors for combined group

E-commerce: Digital strategy to drive growth and profitability

- ✓ Accelerates growth in established e-commerce platforms
 - Combined group to have 7 e-commerce sites
 - Increased SKU and product range to drive growth, website traffic and online sales
 - Potential to leverage US e-commerce channels for TSN products
- √ Wholesale: Strengthens wholesale offering
 - Potential to cross-sell TSN products through EXL US platform and relationships



B2B Ingredients

Australian natives and superfoods

Positioning: plant-based, clean, nutritious, Australian grown (preferred)

Customers: B2B (trade)







Food

Food Manufacturers & Hospitality

Dried natives - powder, flaked & leaf

Bulk hemp ingredients



Beverage

Drink Manufacturers & Hospitality

Native & Australian extracts - fruits & herbs

Hemp protein powders



Beauty

Beauty Manufacturers & Brands

Botanical extracts – Kakadu Plum

Hemp seed oil



Pet

Animal Food Manufact<u>urers & Brands</u>

Horses – hemp hulls

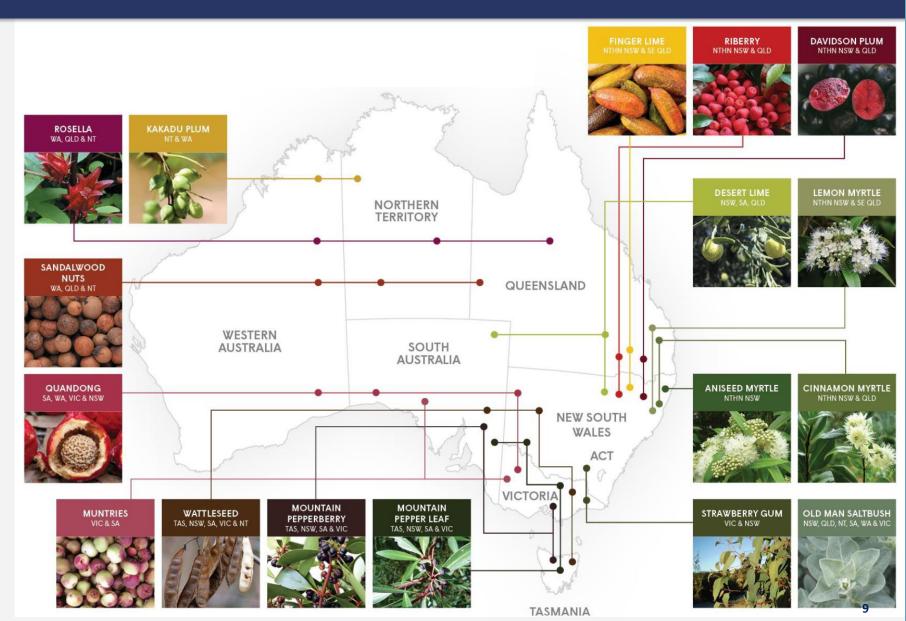
Other pet

The Australian Superfood Company

Creating Australia's leading supplier of native ingredients



Demand for native Australian ingredients – both locally and around the world – has never been higher, however demand will soon outweigh supply. Therefore, The Australian Superfood Co has introduced the Native Harvest Initiative. The Native Harvest Initiative addresses this imbalance by providing a range of specialty services and support to indigenous communities and local growers, assisting growers and farmers diversify and/or repurpose their crops. Working together, the Native Harvest Initiative provides growers with the security of a guaranteed customer for their produce.



Investment Proposition

Compelling reasons to invest in Elixinol Wellness



On-trend, high-growth sectors with products that are "better for you" and more considerate for the planet.

An emerging leader in plantbased consumer products and ingredients as health becomes mainstream.



TSN acquisition and integration now complete with synergies now being realised.

Undervalued compared with peers, on a clear pathway to profitability which is expected to drive a valuation rerate.



Invest in Australian-based manufacturing and help protect Australia's food security.

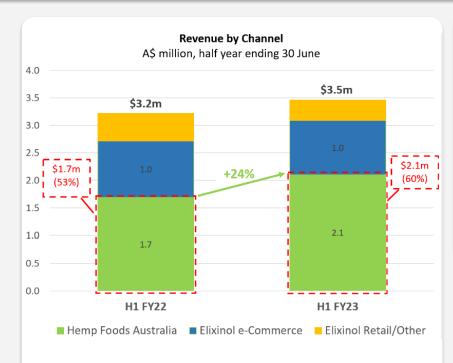


Exploring additional merger and acquisition opportunities to build more scale and extract synergies.



Financial Highlights

Adjusted EBITDA significantly improved for the 7th consecutive half year period.



Revenue by channel

24% growth in Hemp Foods Australia, strategically important market and growing its share of total business.

Elixinol eCommerce revenues flat in a challenging market context, driven by subscription-based revenues and a loyal customer base.

36% cost base reduction

Operational and corporate expense reduction initiatives have continued to significantly reduce operating expenses.

\$4.5m in H1 FY23

vs \$7.0m in H1 FY22



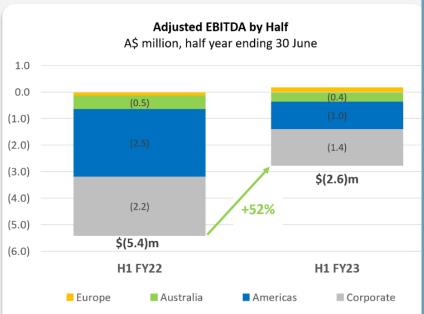
56% improvement in normalised net operating cash utilised

Ongoing improvement since FY20, despite lower revenues, due to ongoing business optimisation efforts.

-\$2.4m in H1 FY23

vs -\$5.4m in H1 FY22





Adjusted EBITDA¹

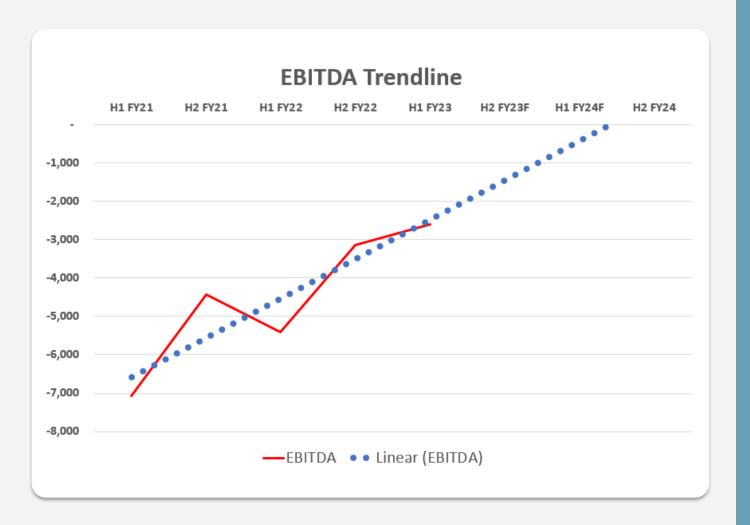
Ongoing improvement since FY20, led by a reduced cost base to support a simplified strategy.

Cost reduction program driving performance improvements.

¹ Excluding non-cash impairments and share-based payments.

Trajectory to Profitability

Sales growth and synergies drive EBITDA trajectory to breakeven by mid-2024*



- Key drivers of current revenue growth:
 - Costco ranging and promotional activity
 - Continued success of functional products in Coles
 - National ranging of Mt Elephant in Woolworths
- Sales and synergies from acquisition being realised effective 17 August 2023.
- Driving towards profitability through a continued focus on cost controls.
- Undervalued compared with peers, on a clear pathway to profitability which is expected to drive a valuation rerate.

^{*} based on current trends and market conditions.

Growth Strategies



Focus on core brands in the Australian market



Streamline, rationalise and innovate product range



Maximise conversion of revenue opportunity pipeline to expand distribution



Increase size and scale

ORGANIC

- As more hemp-based consumer products move from the health channel into mainstream channels, we will build on Hemp Foods Australia's leadership position by emphasising benefit-led products that are "good for you and good for the planet" with particular focus on the sports nutrition and vitamin sectors.
- Significantly increase sales volumes of Mt Elephant's products that are "deliciously nutritious made easy" via aggressive retail expansion and mainstream marketing approach.
- Take advantage of rapid growth in Pet Nutrition Market with key retail partnerships and new e-commerce focus for Field Day Pet.
- Strengthen Hemp Foods Australia's growth through focus on innovative functional nutrition.
- Increase in ranging with Tier-1 Australian and global grocery chains with pipeline opportunities identified to grow revenue by up to \$13.0m, with ranging increasing from 25 core SKUs to 37 (6 range extensions plus 6 NPD).
- Continue to maintain the Elixinol brand through online sales using cost effective digital marketing campaigns and consider investment only after the US FDA further regulates hempderived CBD.

INORGANIC

- Realise revenue and cost synergies from the TSN acquisition.
- Divest minority equity interest in Altmed Pets LLC (Pet Releaf) (net book value A\$2.8m).
- Explore additional M&A opportunities to build scale and extract further synergies.

Summary



Well positioned in global consumer wellness trend

for natural and plant-based food and nutraceuticals.

New product development pipeline will drive entry into new product categories and drive incremental growth.

Ongoing business transformation

to a leaner cost structure, further strengthening fundamentals.



Pioneer and early leader in

hemp and other plant-based superfoods and developing a robust native ingredients supply model.

\$13.0m revenue opportunity pipeline being targeted to expand distribution.

TSN acquisition

now complete, increasing the size and scale of Elixinol Wellness.

Sales and synergies drive trajectory to profitability

and a sustainable business model.

Thank you

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